Opportunities and challenges are external factors which are objective and uncontrollable.

To succeed in planning, it is necessary to consider internal factors, which are subjective and controllable.

This report is presented in the strategic analysis of the general urban planning management of HCMC.

- Status overview
- SWOT analysis
- Defining solutions

Based on the method of goal-oriented urban management and authorities’ accommodating capability, including:
- Guarantee infrastructure
- Accommodate urban markets
- Protect environment
- Taking care of the poor
### Urban planning components:

- Objectives, policies & regulations
- Methodology & urban capability
- Methodology & capability of urban management

<table>
<thead>
<tr>
<th>#</th>
<th>Factor</th>
<th>Status</th>
<th>Requirement</th>
</tr>
</thead>
<tbody>
<tr>
<td>01</td>
<td>Stable &amp; sustainable</td>
<td>Traffic congestion, pollution, flooding</td>
<td>Sustainable urban development</td>
</tr>
<tr>
<td></td>
<td>development</td>
<td>Postponed plans</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Corruption and complicated administrative procedures</td>
<td></td>
</tr>
<tr>
<td>02</td>
<td>Multi-center development</td>
<td>Disseminated development</td>
<td>Planning and creating urban centers &amp; fringe areas</td>
</tr>
<tr>
<td>03</td>
<td>Policies on housing for people.</td>
<td>Housing shortage for poor people &amp; migrants</td>
<td>Execute policies and housing laws</td>
</tr>
<tr>
<td>04</td>
<td>Urban planning</td>
<td>Multiple plannings, overlapping, impractical. Methodology is outdated</td>
<td>Improve quality, integrate &amp; create one comprehensive plan</td>
</tr>
<tr>
<td>05</td>
<td>Construction standards</td>
<td>Lack of local standards</td>
<td>Strengthen legal base for relevant &amp; practical planning</td>
</tr>
<tr>
<td>06</td>
<td>Creating plans</td>
<td>Horizontal</td>
<td>Create plans according to construction management demand</td>
</tr>
<tr>
<td>07</td>
<td>Executing plans</td>
<td>Unclear &amp; complicated admin procedures</td>
<td>Follow the plans</td>
</tr>
<tr>
<td>08</td>
<td>Human resources</td>
<td>Large number but unskilled</td>
<td>Improve skills</td>
</tr>
<tr>
<td>09</td>
<td>Capital</td>
<td>Insufficient, scattered</td>
<td>Focus</td>
</tr>
</tbody>
</table>
### SWOT Matrix
identifying strategies & solutions

<table>
<thead>
<tr>
<th></th>
<th>external</th>
<th>internal</th>
<th>Opportunity (O), positive (+)</th>
<th>Threat (T), negative (-)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Strength (S)</td>
<td>SO Solutions: (+) v (+) = development</td>
<td>ST Solutions: (+) v (-) = alleviation</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Positive (+)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Weakness (T)</td>
<td>WO Solutions: (-) v (+) = capacity improvement</td>
<td>WT Solutions: (-) v (-) = strengthen legal mechanism &amp; avoid</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Negative (-)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Internal & External Status

**External:**

**Opportunity:**
- General development tendency.
- Existent urban planning.
- Completing legal system for development management.
- International support (intellectual & financial).

**Threat:**
- Population pressure.
- Incomplete legal system (which leads to complicated admin procedures).
**Internal:**

**Strength:**
- Strong motivation.
- Clear development direction (from general planning).
- Good and ambitious people.
- Increased force.

**Weakness:**
- Lack of local standards.
- Many unresolved urban issues (congestion, flooding, pollution, postponed plans, admin procedure & corruption).
- Unapproved constructions.
- Low planning skills.
- Insufficient fund..
**SWOT Analysis Solutions**

**SO Solutions : (public, development)**
- Plans on utilizing motivations in local areas.
- Renovating urban by large-scale projects.
- Plans on general technical infrastructure.
- Encourage people’s participation.

**ST Solutions: (alleviation)**
- Programs on regulating renovated land in suburban.
- Housing programs for the poor.
- Reform planning methods.
WO Solutions: (capacity improvement)

- Construct a local standard set.
- Construct architectural management regulations, in compliance of planning.
- Train planning personnels & management staff.
- Utilize international support.

WT Solutions: (legal mechanism)

- Increase fine fees & inform of regulations.
- Fight corruption.

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Basic Solutions in Urban Planning

- **Policy & Regulation Solutions:**
  - Clarify objectives on sustainable development, construct long-term action plans, agree and execute.
  - Construct local standards that are relevant with current urban conditions and climate.
  - Systemize democracy so people and investors can successfully participate in the urban planning process.
  - Utilize human capital and financial capital
– **Planning Solutions:**

- Reform planning methodology, combining development requirements of the economy, technology and society; integrate into one plan for the urban city.
- Replace general planning with strategic planning
- Improve planning activity according to strategic planning

- Construct management regulation according to approved plan. The management regulations are basis for licensing and managing construction, not master plan.

– **Development Management Solutions:**

- Plan and organize local areas in the development to utilize motivations and alleviating population pressure, focusing on the new urban Phu My.

- Construct long-term plans to develop infrastructure according to planning. Especially pay attention on major transportation routes that connect surrounding urban areas.

- Make long-term plans and programs to maintain and renovate urban areas. Execute large-scale projects (on large urban areas) to connect technical infrastructure and fix old urban areas. Execute project in altering surrounding land.
Cầu Trúc Không Gian Vùng

Khung phát triển

Các thực hiện lan trong tỉnh
- Kế hoạch phát triển kinh tế - xã hội tỉnh Xuyên A
- TP HCM - cung cấp nước Mộc Bài - Ninh Phước - Bình Thạnh
- TP HCM TP - Vũng Tàu - thành phố duy nhất của tỉnh Xuyên A
- Trục cao tốc Bến Nhơn TP - HCM với các vùng của quốc gia...
- Trục Quốc lộ 22 và đường tránh Xa Mắt - Ninh Phước, Châu Đốc, An Giang
- Trục TP HCM - Chơn Thành - Hòa Lư kết nối với các khu vực của tỉnh Xuyên A

Các thực hiện lan trong tỉnh để đô thị hóa
- Trục cao tốc TP HCM - Cần Thơ
- Trục cao tốc TP HCM - Dầu Lạt
- Trục hành lang kinh tế - xã hội từ TP HCM - Đồng Tháp
- Trục hành lang kinh tế - xã hội từ TP HCM - Đồng Bằng Sông Cửu Long
- Đường N1 bắc - Biên Hòa và kết nối các khu vực của tỉnh Xuyên A

Các tuyến trên bị tác động bởi việc tăng phát triển kinh tế - xã hội của TP HCM do ảnh hưởng từ TP HCM.
**Capacity Improvement Solutions:**

- Reform administrative procedures effectively, reduce government management content, reduce the lengthy procedures. Request on reform of irrelevant components of urban development regulations.
- Increase training, emphasize learning from international management experiences.
- Committed in fighting corruption, maintaining social justice in planning & development.