
APLP

Week Eleven

Political Economy and Power



EAST-WEST CENTER

COLLABORATION • EXPERTISE • LEADERSHIP

Synopsis

This week combines examinations of key global economic trends with political drivers and questions of power.

We will have opportunities to meet leaders in various fields and discuss where power comes from and the history and futures of who does and doesn't have power, as well as asking ourselves where our own power comes from.



Week Eleven Overview

We launch the week on **Monday** morning with News Presentations by G15. Learning Lab Four will also introduce The Leadership Challenge (TLC) that they will embark on this week. Dr. Shabbir Cheema, Director of the Asia Pacific Governance and Democracy Initiative at EWC will present on democracy and combating violent extremism. Three Master Classes are offered in the afternoon, starting with “Can Prison be a Place of Healing?” Dr. Laura Ediger will return to APLP and share more of her expertise using international business cases from China and Myanmar. We also meet US national security policy expert, Ralph Cossa, President of CSIS Pacific Forum. We met many of his team at the APLP Happy Hour earlier in term one.

On **Tuesday** morning, Learning Lab Four and the Nano Theater will visit a women's prison with the Pū'ā Foundation Executive Director, Toni Bissen. The rest of the cohort will have an Action Day to move forward projects and goals. In the evening, PILP, APLP, and the ASEAN Officers and Diplomats Program enjoy an evening of Talk Story on *Seeing Home & Self from Afar*.

Wednesday's morning session is the core lecture on the weekly theme of Political Economy. Prepare for the information by reading and reviewing the materials below. The sixth Nano Track session will happen in the afternoon, followed by the Wednesday Evening Seminar on Design Thinking.

On **Thursday** morning, Nina will lead a special session on your Change Style Indicator, which provides insights into how you work with change. In the afternoon we begin our deep dive Master Classes, which will continue into Week Twelve. These are multiple sessions with the same instructor (bios below) – one session this week and one next

week. (If you choose to participate in a deep dive Master Class, you will not be able to switch in Week Twelve.) Note that in the late afternoon, there is space for Skills Workshops by staff and G15.

Friday begins with a conversation with EWC President Charles Morrison. We will also introduce a vesting leadership expert who will serve as a key instructor and coach over the next two weeks – Liz-Ann Gayle. We will provide time to debrief the week in small groups, then move to the usual weekly closing with time for wellness.

Objectives

In Week Eleven, you will (among other things):

- Explore how political systems affect other issues and affect/reflect leadership.
- Identify connections between power and navigating change.
- Examine governance as a process for potential affecting adaptive change.
- Appraise the EWC vision as it relates to specific areas of interest.

Example List of Key Ideas and Words:

Design thinking	Reconciliation	_____
Prototype	The Great Game	_____
Power	The Peaceful Rise	_____
Legitimacy	The Pivot	_____
Harmonious Society		_____

Sample Key Questions:

1. What are the most critical challenges that the Asia Pacific region faces in terms of governance and political development?
2. Is there a possibility of regional wars breaking out in the next few years, and if so where? What about “world wars” involving the Asia Pacific?
3. What types of leadership and action are needed in our current times and how does that differ from past times?
4. _____ ?
5. _____ ?
6. _____ ?

Guests:

Toni G. Bisson is Executive Director of the Pū‘ā Foundation in Hawai‘i. She brings with her a wealth of community development experience and works with restorative justice amongst incarcerated native Hawaiian women. At the Pū‘ā Foundation it’s about understanding the journey from “Trauma to Transformation”—on an individual, community and historical basis. Toni operates this non-profit organization that specializes in developing community resources through organizing, capacity building and training with focus on Trauma to Transformation. Her primary work involves identifying and strategizing ideas to solve complex social issues and connect partnerships with key community resources to create a vehicle for change and meaningful solutions. Her goal is to empower individuals, families and communities into more prosperous and authentic lives in Hawai‘i.

Read APLP G14’s blog on their women’s prison visit with Toni and the Pū‘ā Foundation: <http://ewcablog.org/2014/10/16/prison-healing/>

Shabbir Cheema, born into a large family in rural Pakistan, came to Honolulu in August 1969 to study on an EWC grant. After obtaining a Ph.D in political science from UH, he taught at the University of Science in Malaysia. Then he began his long career with the United Nations, starting at the UN Centre for Regional Development in Nagoya, Japan. In 1988 he returned to Honolulu to hold a joint appointment with the UH’s Department of Urban Planning and the East-West Center. After a year he went to United Nations Headquarters in New York where he spent the next 18 years working on issues of governance, urban management and democracy. During that time he served as the Director of Governance of the UN Development Program. In 2008 he returned to EWC as a senior fellow heading up the Asian Governance and Democracy Initiative (AGDI). Dr. Cheema is contributor and co-editor of the three volume series on *Trends and Innovations in Governance* (United Nations University Press, 2010) and author of *Building Democratic Institutions: Governance Reform in Developing Countries* (Kumarian Press, 2005) and *Urban Shelter and Services: Public Policies and Management Approaches* (Praeger, 1987). He is also contributor and co-editor of *Decentralizing Governance: Emerging Concepts and Practices* (Brookings Institution Press, 2007) and *Reinventing Government for the Twenty-First Century* (Kumarian Press, 2003).

Joshua L. Cooper is the US Human Rights Network Universal Periodic Review Geneva Coordinator for the historic first review of the human rights record of the United States of America. He is also the Director of Training at the International Training Centre for Teaching Peace and Human Rights and a Trainer at the Advanced Geneva Training Course on International Law and Advocacy for the International Service for Human Rights in Geneva, Switzerland. In addition, Josh is a Trainer for the University of New South Wales Diplomacy Training Program focusing on human rights of indigenous peoples in the Asia-Pacific region. He serves on the Leo Nevas Human Rights Task Force at the United Nations Association-USA, and has taught at the University of Hawai‘i for over a decade in fields of political science, peace studies and journalism. Josh is a G9 alumnus from the Asia Pacific Leadership Program (APLP) at the East-West Center.

Ralph Cossa is president of the Pacific Forum CSIS in Honolulu and senior editor of the Forum’s quarterly electronic journal, *Comparative Connections*. He is the primary U.S. representative and former international cochair of the ASEAN Regional Forum Experts and Eminent Persons Group, as well as a founding member and current cochair of the

multinational Council for Security Cooperation in the Asia Pacific (CSCAP). He is a political/military affairs and national security specialist with more than 40 years of experience in formulating, articulating, and implementing U.S. security policy in the Asia-Pacific and Near East–South Asia regions, with a particular focus on Northeast Asia security relations. He writes a regular column for the *Japan Times* and is a frequent contributor to the *JoongAng Ilbo* and other regional newspapers and periodicals. Mr. Cossa served in the U.S. Air Force from 1966 to 1993, achieving the rank of colonel and last serving as special assistant to the commander of the U.S. Pacific Command. He previously served as deputy director for strategic studies at the National Defense University's Institute for National Strategic Studies and earlier as a national security affairs fellow at the Hoover Institution at Stanford University. He holds a B.A. in international relations from Syracuse University, an M.B.A. from Pepperdine University, and an M.S. in strategic studies from the Defense Intelligence College. He received an honorary doctorate in international relations from the University of Cambodia for his lifetime of work in promoting peace and stability in East Asia.

Laura Ediger has worked on social and environmental issues in the Asia Pacific region for more than ten years, starting with her PhD research on livelihoods and land use change in Yunnan, China. For the last several years she worked for Business for Social Responsibility (BSR) in Hong Kong, providing consulting services for multi-national companies and leading grant-funded projects on a wide range of topics, including sustainable agriculture, international migration, water quality, supply chain management, energy efficiency, palm oil, and pythons! She is now based in Hawaii and continues to provide research and consulting services for BSR and other local and international clients.

Charles E. Morrison has been president of the East-West Center since August 1, 1998. He has had extensive involvement in the conceptualization, organization and funding of policy-oriented educational research and dialogue projects in both Japan and the United States, and has long been involved in promoting the concept of Asia Pacific community. In September 2005, he was elected international chair of the Pacific Economic Cooperation Council (PECC). He is a founding member of the U.S. Asia Pacific Council, the U.S. National Committee for Pacific Economic Cooperation and a member of the U.S. Committee for Security Cooperation in Asia Pacific. He is a past chair of the U.S. National Consortium of APEC Study Centers. A former director of the Center's Program on International Economics and Politics, he is a former U.S. Senate aide and a research adviser to binational Japan-U.S. commissions. He holds a Ph.D. in international relations from Johns Hopkins School of Advanced International Studies. Publications in recent years include: *Japan, ASEAN, and East Asia from an American Perspective*, *Community Building with Pacific Asia* (report to the Trilateral Commission), *ASEAN: Forum, Caucus & Community*, *Asia Pacific Crossroads: Regime Creation and the Future of APEC*, and *Development Cooperation in the 21st Century: Implications for APEC, Asia Pacific Security Outlook: 2005* (annually from 1997).

Jenica Wright is a PhD student in Human Rights Law with a research focus of violence against women at the Queen's University of Belfast in Northern Ireland and is currently living in Washington, D.C. She received her B.A. in Intercultural Studies and Applied Linguistics from Trinity Western University in Langley, Canada. After receiving her B.A. and Masters in Education, Jenica spent four years teaching English in the Middle East and North Africa. During her time overseas she helped train teachers, developed curriculum and volunteered with various charities and non-profits and became inspired to

move into the human rights field. She received a LLM in Human Rights Law from the Queen's University in Belfast and during her time there was able to work with a center for asylum seekers and conduct education workshops for the British Red Cross on International Humanitarian Law and refugee awareness issues. Jenica is a STAR (Strategies for Trauma Awareness and Resilience) practitioner and gives workshops on how communities and individuals can heal from trauma. Her PhD research is focusing on the rights of ethnic minority women in Pakistan. She currently organizes on issues relating to justice in Palestine and implementing survivor centered legislation for sexual assault survivors.

Visiting Leadership Coach & Instructor

Liz-Ann Gayle is a Program Director at London Business School in the Executive Education department where she designs, develops and delivers customized leadership and professional development programs for global corporate clients. For the past two years she has been the lead on the largest Executive Education custom client, having designed two 18-month leadership programs for the top 300 senior leaders of the Kuwait Oil Sector. These programs are run on three continents and involve more than fifteen executive coaches, six delivery program directors and over 50 subject matter experts, faculty, guest speakers and facilitators to deliver this five-year contract.

Liz-Ann has enjoyed organizational and professional success throughout her career. She has significant experience in strategic planning, operational improvement and project management in the Financial Services industry where she worked for 10 year both before and after business school. Previously, Liz-Ann spent four years as COO of the global Telecom, Media and Technology (TMT) investment banking team of ABN AMRO Bank, where she delivered numerous improvements through change programs. It was in this role that Liz-Ann began to utilize and significantly develop her coaching skills. Her strong capacity to relate to and achieve results by supporting, challenging and influencing has had notable impact on her clients and colleagues.

Liz-Ann earned an International MBA in 2000 from the University Of Chicago Graduate School Of Business. She also has an MA in International Relations from Yale University (1995) and a BA from St Lawrence University (1992). She completed The Art and Practice of Leadership Development program at Harvard Kennedy School of Executive Education.

Liz-Ann was born in Kingston, Jamaica before her family migrated to the US. Liz-Ann moved to Amsterdam in 2000 and subsequently moving to the UK in 2003. Her passions are learning, helping others to learn and organizational development through individuals.

Milestones and Assignments:

- **Milestones**

- PILP Returns for last two weeks of their program
- Visiting Leadership Instructor & Coach, Liz-Ann Gayle arrives

- **Assignments**

- Video ½ page review from WeTheEconomy (see immediately below)

- Friday, November 6: Think Piece on Week 11 topic

Resources and Readings for Week Eleven:

Required Reading

- Current *Economist*
- Read national and international news related to the country you visited during the ALL-In part of field study, and come prepared to talk about the major issues
- *Master Class Readings and Prep Materials (posted to Hub)*
- ❖ Toni Bissen: Read APLP G14's blog on their women's prison visit with Toni and the Pū'ā Foundation: <http://ewcablog.org/2014/10/16/prison-healing/>
- ❖ Laura Ediger:
 - "Flowers for a Funeral," *The Economist*
 - "Long Hours, meager wages," *Al Jazeera*
 - "Telenor works to address its child labour troubles," *Myanmar Times*
 - "Yahoo China is under fire again," *MarketWatch*

Calendar

Day	Time	Activity	Location	Status	Team	Hours
Mon 11/2	9:00-11:30	Week Eleven Launch / News / TLC LL 4	Ohana	M	CM/ GA	2.5
	12:00-1:00	Brown Bag: Democracy in the Arab and Muslim World: Building Institutions to Combat Violent Extremism with Dr. Shabbir Cheema, Director, Asia Pacific Governance and Democracy Initiative at EWC	Burns 3012	O		1
	1:30-2:50	Master Class hosted by LL 4: Can Prison be a Place of Healing? Toni Bissen	Burns 3118	P	LB	1.5
	1:30-2:50	Master Class: Sink, Swim or Exit? How Global Companies are Dealing with Privacy, Censorship and Child Labor: Cases from China and Myanmar, Laura Ediger	Burns 2121	P	GA	1.5
	3:00-4:20	Master Class: U.S. Policy in Asia Pacific - Current Issues, Ralph Cossa	Burns 2063	S	CM	1.5
Mandatory Hours						4
Tue 11/3		Action Day (meet with staff by appointment)				
	Afternoon	The Leadership Challenge LL 4 with Theater Nano - Women's Prison				
	7:00-9:00	Talk Story on Seeing Home (& Self) from Afar - Fusion event with APLP, PILP & ASEAN	Burns 2nd floor	M	DJ/ PL	2
Mandatory Hours						2
Wed 11/4	9:00-11:30	Weekly Lecture of Theme: Political Economy and Power	Burns 2121	M	SM	2.5
	1:30-3:00	Nano Track Six		P		1.5
	6:30-8:30	Wednesday Evening Seminar: Design Thinking		M		2
Mandatory Hours						6
Thu 11/5	9:00-11:30	Change Style Indicator	Burns 2121	M	ND	2.5
	1:30-4:30	Master Class: Trauma-informed Leadership Part 1: Definitions and Reactions, Jenica Wright	Burns 2063	S	GA	3
	1:30-2:50	Master Class: Human Rights Part 1, Joshua Cooper	Burns 2121	S	DJ	1.5
	3:00-4:20	Skills Workshops	Varies	S	G15/ DJ	
Mandatory Hours						2.5
Fri 11/6	9:00-12:00	A Conversation with EWC President Charles Morrison / Intro to Visiting Leadership Coach & Instructor, Liz-Ann Gayle / Week 11 Closing	Burns 2063	M	GA/ CM	3
		Wellness // LL5 Prepares for Next Week				
Mandatory Hours						3
Total Mandatory Hours						17.5

* **KEY:** M = Mandatory, O = Optional, P = Pick (at least one is mandatory), S = Sign-up (means commitment)