It is my great pleasure to introduce the East-West Center’s Annual Report for 2016. This past year was an exceptional one for the Center, featuring major conferences in Manila and New Delhi, as well as a cluster of high-profile events surrounding the landmark IUCN World Conservation Congress in Honolulu, including the first speech at the Center by a sitting U.S. president in more than 40 years. This report highlights a few of the year’s major activities, and much more is available via the web links provided.

Today, we stand at a time of extraordinary political and social change around the world. Throughout its history, the East-West Center has embraced and adapted to such changing times, providing the expertise and context needed to

Alumni Mingle in Manila

More than 300 EWC alumni, friends and colleagues from 22 countries gathered in Manila for the 2016 EWC/EWCA International Conference in January on the theme of “Bridging Diverse Cultures towards an Inclusive Asia Pacific Community.” In his keynote address, then-Philippines President Benigno S. Aquino III (pictured below) told conference participants “the East-West Center’s devotion to strengthening the links that bind the two sides of the vast Pacific has enabled thousands of academics, policymakers, analysts and public servants to share ideas and best practices towards the benefit of so many.” ◆ EastWestCenter.org/ZJf
better understand new realities, and helping to educate and train the coming generations of young leaders who will be driving the future. While honoring the Center’s longstanding legacy of excellence, we seek to move ahead continually as a forward-looking 21st century institution.

The East-West Center today is a very different place from when I was a graduate student here in the 1970s and ‘80s, but its core mission has remained unchanged: bringing people from varied nations and cultures together to help build cooperation and understanding in an ever-more interconnected world. With that worthy goal continuing to inform our efforts, I look forward to meeting the challenges and opportunities that lie ahead in partnership with the extraordinary community of participants, staff, alumni and supporters who have made the East-West Center such a special place for more than half a century.

OF THE MIND

Journalists Network in New Delhi

In September, some 350 international journalists and media professionals from more than 40 countries met in India’s capital for EWC’s 5th International Media Conference, on the theme of “South Asia Looking East.” Keynote speakers included Indian Foreign Secretary S. Jaishankar and Nobel Peace laureate Kailash Satyarthi (lower left), who gave an inspirational address about his global efforts to rescue children from forced labor. Participants also went on a variety of study tours, including diverse religious sites, a homeless children’s shelter and an innovative women’s prison. ◆ EastWestCenter.org/imc2016
Hosting Presidents, Scientists and Philosophers

Late August and early September was an extraordinary period for the Center, with a range of activities coinciding with the quadrennial **IUCN World Conservation Congress** held in Honolulu. President Obama addressed the **Pacific Islands Conference of Leaders** summit, which is administered by the Center’s Pacific Islands Development Program, telling the leaders that new technologies and approaches mean that there doesn’t have to be a conflict “between a healthy economy and a healthy planet.”

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Staff of EWC’s **Pacific RISA** climate change adaptation program gave a presentation during the IUCN Congress, and the **AsiaPacificEd** program created a “Youth Voices” website to help connect K-12 students and teachers with nature. Attendees were able to visit a high-tech EWC **digital display booth** and participate in a field demonstration of the Center’s **leadership education** techniques.

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More than 300 prominent thinkers from 40 countries gathered at EWC in the spring to share Eastern and Western approaches to the idea of ‘place’ at the **11th East-West Philosophers’ Conference**. Held roughly every five years for more than three-quarters of a century, the prestigious University of Hawai‘i-led conference helped give rise to the field of comparative philosophy, and was an early precursor to the East-West Center’s founding.

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Lower section (from left): President Obama addresses Pacific island leaders at EWC; young professionals from China, Japan, Korea and the U.S. explore future scenarios in the **Building North Pacific Cooperation Leadership Workshop**; Hiroshima teachers visit a U.S. high school.
Leadership education staff, in partnership with the New Zealand Consulate-General in Honolulu, held women’s empowerment workshops in the Marshall Islands and Federated States of Micronesia. Participants in the North Pacific Women’s Action Program learned techniques for informed, effective action toward the goal of increasing women’s participation in local decision-making.

With support from U.S. embassies in the region, 35 young professionals from China, Japan, Korea and the U.S. gathered at EWC to explore shared challenges at the Building North Pacific Cooperation Leadership Workshop in February. The group explored methods to overcome historical animosities and identify shared goals and values. ✨ EastWestCenter.org/ZJg

Bringing Tomorrow’s Leaders Together

Leadership education staff, in partnership with the New Zealand Consulate-General in Honolulu, held women’s empowerment workshops in the Marshall Islands and Federated States of Micronesia. Participants in the North Pacific Women’s Action Program learned techniques for informed, effective action toward the goal of increasing women’s participation in local decision-making. ✨ EastWestCenter.org/ZJA
Teaching the Teachers

EWC’s AsiaPacificEd program coordinated a Teaching for Global Competence exchange program with schools in Hawai’i and New York to expose high school teachers from Hiroshima to U.S. best-practice models for preparing students for an increasingly interconnected and interdependent world. Sponsored by the Hiroshima Prefectural Board of Education, the program is helping prepare a core group of educators for the prefecture’s planned Super Global High School. ◆ EWC-globalteachers.org

The Asian Studies Development Program celebrated its 25th year of working to enhance undergraduate-level teaching about Asia at American colleges and universities. Since 1991, more than 2,300 educators from virtually every U.S. state and 26 foreign countries have participated in the program’s curriculum development workshops across the U.S. and abroad. ◆ EastWestCenter.org/ASDP

Engaging Scholars and Policymakers

The Center’s Research Program continued its original analysis on policy-relevant topics, including a book launch at the UN on contemporary development thinking; a high-level academic workshop series on “mega-regional” trade and industry; an urban governance workshop in Surabaya, Indonesia; and continued legal monitoring and public education about the Khmer Rouge Tribunal in Cambodia. ◆ EastWestCenter.org/research

Among the more than 80 books, studies and policy briefs published by the Center during 2016 were a study on human trafficking data in Southeast Asia and an analysis of the regional trade-security nexus. ◆ EastWestCenter.org/publications

In the fall, EWC in Washington launched a new Congressional Staff Program on Asia with partner Sasakawa USA to equip staffers with greater knowledge of U.S.-Asia policy. Ten competitively selected staff members from both houses and political parties participated in the weekly seminar program. ◆ EastWestCenter.org/ZJ2

Clockwise from far left: Pacific Islands Conference of Leaders; East-West Philosopher’s Conference; EWC booth at the IUCN World Conservation Congress; “Japan Matters for America” briefing in Philadelphia; International Education Week cultural demonstration for elementary school students; a land-use researcher interviews Cambodian rubber plantation workers; Peace Corps Director Carrie Hessler-Radelet speaks at EWC.
In 2016, more than 2,000 people attended EWC public seminars in Honolulu and Washington, D.C., as well as meetings and conferences throughout the U.S. and Asia Pacific region. The Washington-based Asia Matters for America project continued to upgrade its user-friendly public data products on a wide variety of U.S.-Asia interactions. And about 12,000 Hawai‘i students and community members experienced EWC Arts Program exhibitions and performances, including concerts, school tours and school workshops. Arts.EastWestCenter.org

Reaching the Public

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FY 2016 EWC Student Fellows
(by region)

<table>
<thead>
<tr>
<th>Region</th>
<th>Fellows</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>East Asia</td>
<td>79</td>
<td>19%</td>
</tr>
<tr>
<td>Southeast Asia</td>
<td>104</td>
<td>25%</td>
</tr>
<tr>
<td>United States</td>
<td>76</td>
<td>19%</td>
</tr>
<tr>
<td>Pacific</td>
<td>82</td>
<td>20%</td>
</tr>
<tr>
<td>South Asia</td>
<td>57</td>
<td>14%</td>
</tr>
<tr>
<td>Other</td>
<td>12</td>
<td>3%</td>
</tr>
</tbody>
</table>

410 student fellows from 51 countries and territories participated in EWC undergraduate, graduate and postgraduate training and scholarship programs in FY 2016.

14,000 people reached through seminars, public events and arts outreach.

50,000+ social media followers.

1,087 institutional partnerships in 79 countries and 37 U.S. states.

4,075 participants from 97 countries and territories, including students, visiting fellows, professional associates and interns.

65,000 international alumni and 48 alumni chapters worldwide.

1,100 mentions in news reports by 800 media outlets.
For more than 55 years, the East-West Center has been promoting better relations and understanding among the people and nations of the United States, Asia, and the Pacific through cooperative study, research, and dialogue. Established by the U.S. Congress in 1960, the Center serves as a resource for information and analysis on critical issues of common concern, bringing people together to exchange views, build expertise, and develop policy options.

Officially known as the Center for Cultural and Technical Interchange between East and West, the Center is a U.S.-based independent, public, nonprofit institution for public diplomacy with international governance, staffing, students, and participants.

The Center’s 21-acre Honolulu campus, adjacent to the University of Hawai’i at Mānoa, is located midway between Asia and the U.S. mainland and features research, residential, and international conference facilities. The Center’s Washington, D.C. office focuses on preparing the United States for an era of growing Asia Pacific prominence.

**Board of Governors**

The EWC Board of Governors consists of 18 members, including five appointed by the governor of Hawai’i, five appointed by the U.S. secretary of state, five members from Asia and the Pacific islands who are elected by the full board, and three ex-officio members who include the governor of Hawai’i, the assistant secretary of state for educational and cultural affairs, and the president of the University of Hawai’i.

**East-West Center Foundation**

The East-West Center Foundation is a private nonprofit organization, established to broaden and diversify private support for the Center. Private contributions, grants, and sponsorship, supplemented by competed funding from governments of the Asia Pacific region and the United States, are used to support EWC programs and student scholarships.

**Financial Review**

For the fiscal year ending September 30, 2016, the East-West Center had total assets of $49,308,779, total liabilities of $5,175,645 and total net assets of $44,133,134. Revenues for the year totaled $38,898,993, including a $16,700,000 U.S. government appropriation; $14,545,272 in contracts and grants; and $7,653,721 from donations and other sources.

An online supplement to this report contains additional information. Download a pdf file of the supplement at:

◆ EastWestCenter.org/Z49